

Selected work experience

2008-

**Strategic Adviser Human Rights and Business, Danish Institute for Human Rights
(maternity leave April 2017- May 2018)**

Main activities and responsibilities

1. Leading applications for funding for research and development assistance in the areas of sustainable development, business, human rights and public procurement
2. Leading engagement with public policy actors on business and human rights issues in regional and international fora (e.g. UN, EU, Council of Europe, OECD)
3. Serving as lead consultant to multinational enterprises, international organisations, NGOs and national human rights institutions on business and human rights (NHRIs)
4. Regular public representation at international, regional and national levels
5. Providing professional training and teaching at post-graduate level on human rights
6. Managing consultants, project staff and interns; fulfilling administrative requirements

Selected recent achievements

1. Lead author of first business and human rights textbook, *Business and Human Rights* (Cambridge University Press, 2019, forthcoming)
2. Author of the Council of Europe's *Handbook on Business and Human Rights* (Council of Europe, 2018, forthcoming).
3. Principal Investigator leading 9.4million DKK (EUR1.25million) Danish Foreign Ministry/DANIDA research grant, *Realising the SDGs: The role of responsible business* (2018-2022) with academic partners in Ghana, Kenya and Australia.
4. Secured EUR6million European Union (EIDHR) grant for capacity building of NHRIs ([EU.NHRI](http://eu.nhri.org)) on behalf of NHRIs global association (GANNHRI).
5. Leading successful grant applications or consultancy tenders to a value of over EUR1million from the private sector (e.g. Coca-Cola, Hewlett Packard, AP Møller-Maersk, Shell, Unilever), IFIs (IFC, EBRD, EIB), IGOs (UNICEF, Council of Europe), governments (US, Switzerland, Denmark) and non-profits (IUCN) in the area of business and human rights from 2008 to 2018.
6. Public procurement and human rights: Establishing the [International Learning Lab on Public Procurement and Human Rights](http://internationallearninglab.org); initiating the establishment of the UNEP 10YFP SPP Working Group on Public Procurement and Human Rights; convening high-level panels at the UN Forum on Business and Human Rights (2013, 2014, 2015, 2016); convening first regional seminars in Africa and Latin America; publishing first edited volume on this topic.
7. Influencing UN and OECD Responsible Business Conduct policy agendas: research cited by UN and OECD publications e.g. on public procurement, national action plans on business and human rights.
8. Awarded "Procurement Leader 2016", Irish Procurement Awards 2016.
9. Invited expert speaker at high-level international policy-making events (e.g. EEAS, OECD, UN OHCHR, UNEP, Chatham House, Council of Europe).

- 2003-4 **Research Fellow**
Centre for the Study of Human Rights, London School of Economics and Political Science
- 2001-3 **Research Officer, Human Rights Act Research Project**
Centre for the Study of Human Rights, London School of Economics and Political Science
- 1996-7 **National Policy Officer**
The Labour Party, NE1 6PA UK

Education

- 2005-8 **PhD in Law, European University Institute, Florence**
“Human rights and transnational corporations: For a multi-level governance approach”
Supervisors: Prof. Christian Joerges, Prof. Ernst.-Ulrich. Petersmann, Prof. Julia Black
- 2004-5 **M. Res., European University Institute, Florence**
Legal Research
- 1999-2001 **LL.M. Public Law (Merit), London School of Economics**
International Protection of Human Rights, UK Constitutional and Administrative Law, Policing & Police Powers (Thesis: Distinction), Equalities and the Law: The Legal Regulation of Discrimination
- 1998-1999 **Bar Vocational Course (Very Competent), Inns of Court School of Law, London**
Drafting, Advocacy, Professional Ethics, Evidence, Employment Law, Advanced Criminal Law Procedure
- 1997-1998 **Post-Graduate Diploma in Law (Common Professional Exam), City University, London**
EU Law, Constitutional Law, Land Law, Equity Trusts, Criminal Law, Contract Law, Torts
- 1993-1996 **BA Hons., Queens’ College, University of Cambridge**
Natural Sciences Part IA (II.i), Philosophy Part IB (II.i), Philosophy Part II (II.i)

Language competences

- Mother tongue English
- Other language French (Diplôme d’études en langue française B1, 2014)

Professional qualifications Barrister called to the London Bar (2006 Call)

Academic Positions	<ol style="list-style-type: none"> 1. Honorary Lecturer, School of Management, St. Andrews University (2018-) 2. Research Fellow, University of Groningen, Department of International Law (2014-present) 3. Associate, University of Greenwich Business, Human Rights and the Environment Research Group (2017-) 4. Visiting Research Fellow, Centre for the Study of Human Rights, London School of Economics and Political Science, January-March 2011 5. Visiting Doctoral Research Student, New York University, USA, January-July 2007.
Research grants	<ol style="list-style-type: none"> 1. Principal Investigator, Realising the SDGs: The role of responsible business, Danish Ministry of Foreign Affairs/DANIDA, <i>Research collaboration projects in Danida priority countries</i> (9.4 million DKK, 2018-2022). 2. Co-Investigator, British Academy/Leverhulme Small Research Grant, <i>Procurement and Human Rights: Building a Learning Lab</i>, 2015-2016 (£9830).
Professional memberships	<ol style="list-style-type: none"> 1. International Law Association UK Section 2. International Law Association Human Rights and Business Working Group 3. Honourable Society of the Middle Temple
Scholarships	<ol style="list-style-type: none"> 1. United Kingdom Government European University Institute PhD Studentship 2004-2008 2. London School of Economics, Olive Stone Memorial Scholarship for women law students, 1999-2001 3. Association of Women Barristers Scholarship 1999 4. Honourable Society of the Middle Temple, Harmsworth Scholarship 1997-1999 5. Honourable Society of the Middle Temple, Benefactors' Scholarship, 1997-1999 6. Cambridge University, Isaac Newton Scholarship 1993-1996 7. Rank Foundation Scholar, 1990-2
Other recent awards	<ol style="list-style-type: none"> 1. Irish Procurement Awards, Procurement Leader 2016
Selected publications	<p>Books</p> <ol style="list-style-type: none"> 1. <i>Business and human rights: A textbook</i> (co-authored with Jolyon Ford, Malcolm Langford, Anita Ramasastry and Mark Taylor), Cambridge: Cambridge University Press (forthcoming, 2019). 2. <i>Public procurement and human rights: Opportunities, risks and dilemmas for the state as buyer</i> (co-edited with Olga Martin Ortega), Cheltenham: Edward Elgar (forthcoming, 2019). 3. <i>Council of Europe Handbook on Business and Human Rights</i>, Strasbourg: Council of Europe (forthcoming, 2018).

Peer-reviewed journal articles

1. [“The Home State Duty to Regulate the Human Rights Impacts of TNCs Abroad: A rebuttal”](#), *Business and Human Rights Journal*, Volume 3, Issue 1 (2018), 47-73.
2. [“Empty rituals or workable models? Towards a business and human rights treaty”](#) (with J. Ford), *University of New South Wales Law Review, Special Issue on Business and Human Rights Issue Volume 40, Issue 3* (2017), 1223.
3. [“Advancing Respect for Labour Rights Globally through Public Procurement”](#) (with O. Martin Ortega), *Politics and Governance*, Volume 5, Issue 4 (2017), 69–79.
4. [“The corporate responsibility to respect human rights: A status review”](#) (with S. Dhanarajan), *Accounting, Auditing and Accountability Journal*, Volume 29, Issue 4 (2016), 542-567.
5. [“National Action Plans: Current status and future prospects for a new business and human rights governance tool”](#) (with A. Mehra et al), *Business and Human Rights Journal*, Volume 1, Issue 1 (2016), 117-126.
6. [“Reframing Deliberative Cosmopolitanism: Perspectives on Transnationalisation and Post-national Democracy from Labor Law”](#), *German Law Journal*, Volume 9, Issue 8 (2008), 1007.
7. [“Reform of UN Human Rights Treaty Monitoring Bodies: A Critique of the Concept Paper on the High Commissioner's Proposal for a Unified Standing Treaty Body”](#), (with M. O'Flaherty), *Human Rights Law Review*, Volume 7, Issue 1 (2007) 141-172.
8. *“Fairness for All? An analysis of human rights powers in the White Paper on the proposed Commission for Equality and Human Rights”* (with F. Klug), *Public Law* (2004), 712.
9. *“The First Two Years of the Human Rights Act”* (with F. Klug) *Public Law* (2002), 649.
10. *“Cases Under the Human Rights Act 1998: Commentary”* (with J. Arkinstall), (2002) 5 *European Human Rights Law Review* 631.
11. *“Cases Under the Human Rights Act 1998: Commentary”* (with J. Arkinstall), (2002) 4 *European Human Rights Law Review* 493.
12. *“Cases Under the Human Rights Act 1998: Commentary”* (2002) 3 *European Human Rights Law Review* 357.
13. *“Cases Under the Human Rights Act 1998: Commentary”* (with J. Arkinstall), (2002) 2 *European Human Rights Law Review* 239.
14. *“Cases Under the Human Rights Act 1998: Commentary”* (with E. Martin Salgado), (2001) 6 *European Human Rights Law Review* 677.
15. *“Cases Under the Human Rights Act 1998: Commentary”* (with E. Martin Salgado), (2001) 6 *European Human Rights Law Review* 683.

Selected book chapters

1. *“Introduction”* (with Olga Martin Ortega), Ch.1 in O. Martin Ortega and C. Methven O'Brien, *Public procurement and human rights: Opportunities, risks and dilemmas for the state as buyer* (O. Martin Ortega and C. Methven O'Brien, eds.), Cheltenham: Edward Elgar, 2019 (forthcoming).

2. "Beyond "Buying Social": Public Procurement, Sustainable Development and Human Rights" (with O. Martin Ortega), Ch.2 in O. Martin Ortega and C. Methven O'Brien, *Public procurement and human rights: Opportunities, risks and dilemmas for the state as buyer* (O. Martin Ortega and C. Methven O'Brien, eds.), Cheltenham: Edward Elgar, 2019.
3. "Discretion, divergence, paradox: Public and private supply chain standards on human rights" (with O. Martin Ortega), in S. Bogojevic, X. Groussot and J. Hettne (eds.), *Discretion in EU Procurement Law*, Oxford: Hart (forthcoming 2019).
4. "Public procurement" (with O. Martin Ortega) in S. Deva (ed.), *Research Handbook on Human Rights and Business*, Cheltenham: Edward Elgar, 2018 (forthcoming)
5. "Are European Home States of Transnational Corporations Responsible for Their Impacts Abroad Under The ECHR?" Ch.6 in A. Bonfanti (ed.), *Business and Human Rights: International Law Challenges, European Responses*, Oxford: Routledge, 2018 (forthcoming).
6. "The UN Special Representative on Business and Human Rights: Re-embedding or Dis-embedding Transnational Markets", Ch.13 in C. Joerges and J. Falke, *Karl Polanyi. Globalisation and the Potential of Law in Transnational Markets* (2011, Oxford: Hart), 323-358.
7. "Reframing RECON: perspectives from labour law on transnationalisation and democratisation", Ch. 4 in *Transnational Standards of Social Protection: Contrasting European and International Governance* (2008, Oslo: ARENA/RECON).
8. "UN Reform", (with F. Grillo, S. Milio) in C. van den Anker and R. Smith (eds.), *The Essentials of Human Rights* (2005, London: Hodder & Stoughton).

Articles in other journals

1. "[The SDGs, human rights and procurement: An urgent need for policy coherence](#)" (with O. Martin Ortega) in UNOPS, *Thematic Supplement to the 2016 Annual Statistical Report on United Nations Procurement: Procurement and the 2030 Agenda* (2017).
2. "[National Action Plans](#)", *Peace in Progress No.30 Business and Human Rights, Journal of the International Catalan Institute for Peace* (2017).
3. "[Entrenching social citizenship: the case for social and economic rights](#)", *Renewal*, Volume 16, Issue 1 (2008), 45-57.

Selected institutional monographs and reports

1. [Public Procurement and Human Rights: A Survey of Law, Policy and Practice in Twenty Jurisdictions](#) (DIHR, ICAR and Georgetown University, June 2016).
2. Asia Europe Foundation, *Human Rights and Businesses: 14th Informal Seminar on Business and Human Rights, [Report and Background Paper](#)* (November 2014, ASEF).
3. [National Action Plans on Business and Human Rights. A Toolkit for the Development, Implementation and Review of State Commitments to Business and Human Rights Frameworks](#) (2014, Copenhagen/Washington DC: DIHR/ICAR)

4. "NHRI actions in the field of business and human rights – Update on steps to implement the 2010 Edinburgh Declaration" in M Windfuhr (ed.), [Business and Human Rights – The Role of National Human Rights Institutions](#) (2014, Berlin: German Institute for Human Rights).
5. [UNICEF Child Rights Impact Assessment Tool](#) (2013, Geneva: UNICEF)
6. [Business and Human Rights: A guidebook for national human rights institutions](#) (2013, Copenhagen: Danish Institute for Human Rights and International Coordinating Committee of National Human Rights Institutions, available in English, Spanish, French and Arabic)
7. Northern Ireland Human Rights Commission, [Public procurement and human rights in Northern Ireland](#) (2013, Belfast: NIHR).
8. Network of African National Human Rights Institutions, [Mapping Survey on Business and Human Rights](#) (2013, Nairobi: NANHRI).
9. How to reform global governance?" (with F. Grillo, S. Milio), in P. Hilder (ed.), *The Democratic Papers* (2004, Brussels: British Council), 76-81.

Selected Press and online articles, podcasts

1. "[Public Procurement and Human Rights: Putting the House in Order](#)", International Learning Lab on Public Procurement and Human Rights Blog, 10 August 2016.
2. "Human Rights: A new frontier for public procurement", In-Procurement Magazine, Vol.3, Issue 2, February 2016.
3. "[How can public procurement ensure that Human Rights are complied with?](#)" [Public Procurement Podcast](#) (interviewed by Pedro Telles), 5 June 2015.
4. "[National Human Rights Institutions and Business and Human Rights](#)", *Juriste International* 2014-2 July 2014.
5. The Guardian, "Corporate respect for human rights: sustainability's new black?" (14 February 2013).

Blogs

1. Editor, International Learning Lab on Public Procurement and Human Rights Blog (<http://www.hrprocurementlab.org/blog/>).

Academic teaching experience

1. Lecturer, University of Zurich Competence Centre on Human Rights, Business and Human Rights – Interdisciplinary Challenges and Opportunities, Summer School, "Remedy", Zurich, Switzerland, July 2018.
2. Guest Lecturer, Copenhagen Business School, MBA Course Module, *Business & Human Rights: Governance, Leadership and Management*, "Public procurement", Copenhagen, Denmark, 30 October 2017.
3. Guest Lecturer, Copenhagen Business School, MBA Course Module, *Business & Human Rights: Governance, Leadership and Management*, "Public procurement", Copenhagen, Denmark, 22 September 2016.
4. Guest Lecturer, Copenhagen Business School, MBA Course Module, *Business & Human Rights: Governance, Leadership and Management*, "Public procurement", Copenhagen, Denmark, 14 October 2015.

5. Lecturer, University of Zurich Competence Centre on Human Rights, Business and Human Rights – Interdisciplinary Challenges and Opportunities, Summer School on Labour Rights, “Introduction to Business and Human Rights”, Zurich, Switzerland, 13 July 2015.
6. Guest Lecturer, University of Oslo, Faculty of Law, Norwegian Centre for Human Rights, Masters Course on Business and Human Rights, “Working with Corporations on Human Rights-Based Assessments”, 2 February 2015.
7. Guest Lecturer, University of Oslo, Faculty of Law, Norwegian Centre for Human Rights, MA Human Rights, Business and Human Rights, Working with Corporations on Human Rights-Based Assessments, 4 December 2014.
8. Guest Lecturer, University of Zurich, Business and Human Rights – Interdisciplinary Challenges and Opportunities, Summer School on Finance and Investment, Opening Session: Introduction to Business and Human Rights, Zurich, Switzerland, 23 June 2014.
9. Lecturer, University of Pretoria Human Rights Centre / ILO, Advanced Human rights Course on Indigenous Peoples’ Rights, Pretoria, South Africa, 10-14 September 2012, sections on “Human rights and business: developments in the UN” and “International Financial Institutions”.
10. Teaching Assistant, Law Department, London School of Economics and Political Science, International Protection of Human Rights (LLM/LLB), UK Constitutional Law (LLB), 2002-3.

Examining

1. External examiner, MA Theory and Practice of Human Rights, Faculty of Law, University of Oslo, 2014.

Peer reviewing

1. International Journal of Human Rights
2. German Yearbook of International Law
3. European Union, External Expert, COST Scientific Committee
4. International Human Rights and Legal Discourse
5. Oxford University Press
6. Nordic Human Rights Journal.

Selected recent submissions

1. [“The Role of the State as Buyer under Guiding Principle 6 Submission to UN Working Group on Business and Human Rights”. Submission to consultation on “The State as an economic actor: the role of economic diplomacy tools to promote business respect of human rights”](#), Dr. Claire Methven O’Brien and Dr. Olga Martin-Ortega, on behalf of the International Learning Lab on Public Procurement and Human Rights, September 2017.
2. [Submission to the Australian Parliament Joint Standing Committee on Foreign Affairs, Defence and Trade’s inquiry into establishing a Modern Slavery Act in Australia \(with Olga Martin-Ortega and Andy Davies\), April 2017.](#)
3. [Submission to the Australian Joint Select Committee on Government Procurement’s Inquiry into the Commonwealth Procurement Framework \(with Olga Martin-Ortega\), March 2017.](#)
4. [Submission to the UN Committee on Economic, Social and Cultural Rights on its draft General Comment on State Obligations under the International Covenant on Economic, Social and Cultural Rights in the Context of Business Activities \(with Lorand Bartels\), 20 January 2017.](#)
5. [Submission to the UN Open Ended Inter-Governmental Working Group on Transnational Corporations and Other Business Enterprises with Respect to Human Rights: “For a business and human rights treaty based on progressive national implementation of the UNGPs and modelled after the WHO Framework Convention on Tobacco Control”, 30 September 2016.](#)

Selected recent public and conference presentations

(2016-2018)

1. Invited expert, EEAS *Expert meeting: preparation for an EU position regarding further developments on Business and Human Rights*, “Interaction between NAPs, implementation of the UNGPs and a potentially legally binding instrument”, Brussels, Belgium, 8 June 2018.
2. Invited panellist, *EU Multi-stakeholder Informal consultation on Business and Human Rights*, Panel on Enhancing partnerships and multi-stakeholder dialogue, Brussels, Belgium, 11 June 2018.
3. Moderator, Scottish Government-University of St.Andrews-DIHR Workshop, *Securing Sustainable and Accountable Business in Europe: the role of NAPS*, 5 June 2018, Edinburgh, Scotland.
4. Invited speaker, Scottish Government Workshop, *What Human Rights Means for Business in Scotland*, Thursday 16 November 2017, Edinburgh, Scotland.
5. Invited panelist, International Catalan Institute for Peace, Seminar, *Business and Human Rights: Comparing Experiences. A Look at the Extraterritorial Perspectives*, 3rd Session, Extraterritorial State Obligations, Barcelona, Spain, 16 February 2017.

Maternity leave April 2017-May 2018

6. Invited panelist, Side Event organised by the Human Rights Commission of the Conference of INGOs, *Human Rights & Business. The regulation of the activities of multinationals for a better respect of human rights and local development*, Session on Preparation, presentation and follow-up of the Recommendation of the Committee of Ministers of the Council of Europe to member States on human rights and business (CM/Rec(2016)3 of 2 March 2016), 25 January 2017.
7. Invited presenter, OHCHR Expert Meeting on Accountability and Remedy Project II – enhancing accountability and remedy through State-based non-judicial mechanisms, Geneva, Switzerland, 19-20 January 2017.
8. Organiser, chair and presenter, Danish Foreign Ministry and Danish Institute for Human Rights Workshop, *Business and Human Rights in Europe: Next steps in strengthening implementation and accountability*, Copenhagen, Denmark, 2 December 2016.
9. Organiser and presenter, UNEP 10YFP SPP/International Learning Lab on Public Procurement and Human Rights Webinar, *Human Rights and Sustainable Procurement: Emerging Good Practices and Lessons Learned*, 3 October 2016.
10. Invited panelist, OSCE Conference, *Preventing Trafficking in Human Beings for Labour Exploitation in Supply Chains*, 7-8 September 2016, Side event: *Research and technology in the field of preventing trafficking in human beings for labour exploitation in supply chains*.
11. Invited panelist and moderator, OSCE Special Representative and Co-ordinator for Combating Trafficking in Human Beings, *First Workshop on the Prevention of Trafficking in Human Beings in Supply Chains*, Berlin, Germany, 5-6 September 2016, Panel 1: “What is human trafficking for labour exploitation in supply chains? How is this relevant to public procurement?”
12. Invited panelist, Copenhagen Business School, International Conference, “*Business and Human Rights. Implications for Management, Knowledge Needs and Teaching*”, 18-19 May 2016, presentation on “*Public Procurement and Human Rights*”.

13. Moderator, Dutch Presidency of the EU, EU Roadmap to Business and Human Rights Conference, Amsterdam, Netherlands, 11 May 2016, <http://eu-roadmap.nl/> : Parallel session, National Action Plans: Evaluating Progress and Charting Next Steps in Europe; Parallel session, Public Procurement: Eliminating Human Rights Abuses from Government Supply Chains.
14. Invited panelist, Centre for Human Rights Erlangen-Nurnberg, International Conference Human Rights Beyond Borders, Panel VI, National Action Plans on Business and Human Rights: Glass Half-Full or Half-Empty?, Erlangen, Germany, 9 April 2016.
15. Opening keynote speaker, "Procurement and Human Rights", 25th Annual Conference, International Purchasing and Supply Education and Research Association (IPSERA), Dortmund, Germany, 21 March 2016, <http://www.ipsera2016.ifo.tu-dortmund.de/welcome-to-ipsera-2016/>.
16. Invited presenter and author of background paper, Global Alliance of National Human Rights Institutions, Working Group on Business and Human Rights, Workshop, Guaranteeing access to remedies for business-related human rights abuses: Role of NHRIs, Rabat, Morocco, 2-3 March 2016.
17. Invited panelist, Government of Republic of Ireland, Ministry of Foreign Affairs and Trade, Consultation Event on the Working Outline of Ireland's National Plan on Business and Human Rights, Dublin, Ireland, 22 January 2016.

**Selected consultancies
(2008-18)**

1. European Investment Bank, Reviewing the Application of 2014 EIB Standards in EIB Social Due Diligence Through a Human Rights Lens (EUR140,000).
2. European Bank for Reconstruction and Development – Human Rights Gap Analysis and Risk Assessment (EUR42,000): 12 month internal policy and capacity-strengthening assignment focused on environmental and social safeguards framework.
3. United States Department of State Bureau of Democracy, Human Rights and Labor, Implementing the United Nations Guiding Principles on Business and Human Rights in Sub-Saharan Africa, grant to SOMO/DIHR and local partners (US\$495,000).
4. Council of Europe, Human Rights Education for Legal Professionals Programme. Personal contract to author Council of Europe *Handbook for Legal Professionals on Human Rights and Business* (2,300EUR).
5. Total S.A. Human rights review of group procurement policy and due diligence tools under DIHR-Total framework agreement.
6. International Union for the Conservation of Nature (16,000EUR). Leading 2-person team to deliver capacity development workshop on business, environment and human rights for NGO partners of IUCN's Great Lakes Transboundary Governance Programme.
7. European Investment Bank (35,000EUR). Leading 2-person team to undertake review of social assessment standards and framework.
8. Irish Human Rights Commission / Irish Aid (6,000EUR). Leading 2-person team to support to Human Rights Commission of Sierra Leone to develop "Guidelines for monitoring business and human rights in Sierra Leone".
9. Northern Ireland Human Rights Commission (£12,000). Leading 2-person team to develop report on public procurement and human rights.
10. Manager of Total S.A. – DIHR Partnership Agreement (150,000EUR pa): Planning and managing delivery of programme of strategic advice, research and analysis with a 3-person team: i) Country level human rights assessments (Uganda, Bolivia, Angola); ii) Sector risk analysis and policy advice (e.g. supply chain, security); iii) Developing ethical audit methodology and in-country application; iii) Professional training seminars; iv) Relationship management and communications.

Selected consultancies cont.
(2008-18)

11. Network of African National Human Rights Institutions (\$12,000US). Leading 5-person team to produce Mapping Survey on Business and Human Rights German Federal Labour & Social Affairs Ministry (5,000EUR)
12. German Federal Labour & Social Affairs Ministry (5,000EUR). Denmark case study for report on measures taken by States to promote business respect for human rights (with Adelphi Consulting, SHIFT & University of Tilburg)
13. UNICEF(10,000EUR). Leading 3-person team to develop Child Rights Impact Assessment Tool to support companies in implementing the UNICEF / Save the Children / UN Global Compact Children's Rights and Business Principles.
14. UNICEF (30,000EUR). Leading 2-person team to develop child-rights checklist for companies.
15. Swiss Federal Government Foreign Ministry (12,000EUR). Confidential research for UN Special Representative on Business and Human Rights.
16. International Finance Corporation (50,000USD). Leading 2-person team to provide analysis and advice on human rights during review of IFC Performance Standards.
17. Unilever plc (65,000EUR). Leading 3-person team to provide professional training programme on labour rights.
18. ENI S.p.A, ENI Exploration and Production Algeria. Co-facilitating in-country human rights self-assessment.
19. AP Møller-Mærsk A/S (30,000EUR). Lead facilitator process to develop group-wide minimum labour standards.
20. Hewlett Packard (120,000EUR). Leading 4-person team in designing company human rights risk assessment and risk-based policy review.
21. Total S.A./ Total Exploration and Production Angola. Co-facilitating in-country human rights self-assessment.
22. Royal Dutch Shell plc. Leading design and development of internal guidance materials on high-risk labour issues.
23. The Coca-Cola Company (30,000EUR). Leading 3-person team in undertaking human rights review of company policies.
24. AP Møller-Maersk A/S. Leading 5-person team to undertake human rights segment of group-wide sustainability assessment.